

MANAGERS GUIDE TO SUPPORTING STAFF DURING COVID-19



Do the basics

- Be visible and available (either physically or digitally)
- Talk to people about themselves. How are they doing
How are things at home
- Be flexible. Everyone's circumstances and capabilities are different. Be responsive to their individual needs
- Encourage staff to manage and maintain their wellbeing. Make sure adequate provision is made for food/drinks/breaks



Use available resources

- The staff intranet contains useful information to support the health and wellbeing of staff, including information on self care:
<http://ndht.ndevon.swest.nhs.uk/staff-health-and-well-being/covid-19-health-and-wellbeing-support/>
- NHS Employers has a host of information to support managers and supervisors in looking after their staff:
<https://www.nhsemployers.org/covid19>
- Ensure staff can readily access the intranet and display relevant posters as reminders



Promote communication and sharing

- Encourage staff to maintain contact, share ideas and problems, and to support each other
- Provide regular opportunities for discussion/feedback and be responsive and compassionate
- Share any useful wellbeing resources/ideas, and encourage staff to engage with them as and when they require
- Model positive wellbeing behaviours yourself



Work Smart

- Consider rotating staff from higher to lower risk/pressured environments
- Plan shifts lengths and timings to minimise the impact on staff wellbeing
- Buddy inexperienced staff with experienced ones
- Make workloads manageable and allow staff to make their own decisions within their capabilities
- Be aware of physical stressors. Promote back care, mixing sitting and standing, minimise lifting...



Check In with the team

At the start of shifts, have a short brief with the whole team:

- Ask how staff are doing today
- Reiterate about looking after themselves
- Update them on any important news/information
- Agree clear language protocols to avoid ambiguity and speed-up communication
- Check staff skills before assigning roles. Ensure clarity of roles; who, how and what if?
- Agree a way to share concerns

Check Out with the team

At the end of the shift, organise a further short debrief with the team or in small groups:

- Take a moment to think about today
- What things didn't quite go to plan?
- Are there any concerns e.g. incidents, clinical, supplies, staffing?
- What can we do differently?
- What things went well?
- What positives can be taken from today?
- How are you and your team feeling?
- Is everyone feeling ok and safe to leave? Check for practicalities like transport, food and that there is someone to talk to.
- Thank them for their hard work and tell them to focus on home - to rest and recharge



AND JUST AS IMPORTANTLY, LOOK AFTER YOUR OWN WELLBEING